

media release

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Innovative \$1.4bn HOT Lane Project Reaches Financial Close

*Largest private equity investment in a US Greenfield toll road PPP
Relieves traffic congestion in one of the most congested US regions*

Alexandria, Va. – December 20, 2007 – Congestion relief on the Capital Beltway around Washington D.C. is a step closer today following financial agreement between the Commonwealth of Virginia, international toll road group Transurban and Fluor Enterprises.

Under the plan, Transurban and Fluor will finance, design, construct, and operate High Occupancy Toll (HOT) lanes on a 14-mile section of the Capital Beltway, the ring road around Washington D.C. HOT lanes are built next to existing freeway lanes to provide drivers with the option of faster, more reliable travel.

Two additional lanes will be built in each direction between the Springfield Interchange and just north of the Dulles Toll Road in Fairfax County, Virginia, expanding the capacity from eight lanes to 12. When built, the inner two lanes in each direction will deliver free-flowing traffic conditions by using toll prices to manage the flow of traffic choosing to use the lanes. Buses and carpools will travel for free, while vehicles with fewer than three occupants can choose to pay a toll to access the HOT lanes and avoid congestion. Tolls will vary based on real-time traffic conditions to manage the number of toll-paying customers entering the HOT lanes and keep them congestion free.

Transurban and Fluor will replace aging bridges and overpasses throughout the Beltway corridor and provide opportunities for carpooling and express bus service for the first time.

The metropolitan Washington, D.C. region is one of the most congested areas in the US. It is rated second worst among the 14 largest regions in the country in annual hours of delay per rush hour traveler¹.

Using the Beltway HOT lanes could cut commuting time in half from Springfield to Tysons Corner during rush hour, saving the average traveler 24 minutes a day² and it is anticipated that drivers will be able to travel at twice the speed of the regular lanes during rush hour³.

The project will be developed and operated as a partnership between the government and the private sector (Public Private Partnership). Under the partnership agreement:

- The community will receive relief from congestion and new transportation choices at minimal risk and cost to the taxpayer
- The private sector takes on the cost and risk of building and operating the HOT lanes in return for the right to collect tolls.

Transurban, via its 75% owned US investment vehicle DRIVE, and Fluor will invest \$350 million of private equity, making the Capital Beltway project the largest private sector investment in a Greenfield (new build) toll road Public Private Partnership (PPP) in the US to date.

¹ Source: 2007 Annual Urban Mobility Report, Texas Transportation Institute

² Estimated average time savings in 2015 AM and PM, 12 minutes each way

³ Estimated speed in 2015 AM and PM in the peak direction

Financing includes a \$409 million capital contribution from the Commonwealth of Virginia, and a \$587 million loan from the Federal Government's TIFIA⁴ program, which is designed to encourage new investment in much needed transportation infrastructure.

"This is a landmark project in the evolution of Public Private Partnerships in the US. Working together, the public and private sectors will deliver one of the most advanced toll roads in the country," said Michael Kulper, Executive Vice President Transurban North America.

"The Commonwealth of Virginia saw the need for action. It would have been many years before the Commonwealth could fund the Beltway upgrade and commuters could not wait that long. Transurban and Fluor responded with a sophisticated solution that will cut travel times for all Beltway commuters, whether they choose to pay to use the HOT Lanes or not."

The HOT lanes will capitalize on the best technology, financing methods, engineering and innovation available. Construction of the HOT lanes is expected to take approximately five years. Once complete, Transurban will operate the HOT lanes for a period of 75 years.

"Many other cities are considering HOT lanes similar to the Capital Beltway project. Transurban looks forward to the opportunity to work in partnership with other governments on innovative, sustainable solutions to their transportation needs," said Mr. Kulper.

For more information on the Capital Beltway HOT lanes visit www.virginiahotlanes.com

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Transurban Group –

Transurban Group is an international toll road investor and manager with more than 10 years experience developing and operating complex toll road infrastructure.

Transurban is a US\$6.4 billion company with interests in seven key toll roads in Australia and the US, including Pocahontas Parkway in Richmond, Virginia.

Transurban is proud to be included in the Dow Jones Sustainability Index as one of the world's most sustainable companies.

For more information on Transurban visit www.transurban.com .

Fluor Enterprises – Fluor Enterprises is a subsidiary of Fluor Corporation, which provides services on a global basis in the fields of engineering, procurement, construction, operations, maintenance and project management.

Headquartered in Irving, Texas, Fluor is a FORTUNE 500 company with revenues of \$14.1 billion in 2006.

For more information visit www.fluor.com .

⁴ Transportation Infrastructure Finance and Innovation Act (TIFIA)